SECURITIES AND EXCHANGE COMMISSION WASHINGTON, DC 20549

FORM 10-Q

(MARK ONE)

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2000

or	
[] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934	
For the transition period from to	
Commission file number 0-23621	
MKS INSTRUMENTS, INC.	
(Exact name of registrant as specified in its charter)	

Massachusetts

(State or other jurisdiction of incorporation or organization)

Six Shattuck Road, Andover, Massachusetts

(Address of principal executive offices)

Registrant's telephone number, including area code

04-2277512

(I.R.S. Employer Identification No.)

(Zip Code)

(Zip Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes X $\,$ No $\,$.

Number of shares outstanding of the issuer's common stock as of October 31, 2000: 25,532,257

MKS INSTRUMENTS, INC. FORM 10-Q INDEX

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PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

MKS INSTRUMENTS, INC.
CONSOLIDATED BALANCE SHEETS
(in thousands, except share data)

	SEPTEMBER 30, 2000	DECEMBER 31, 1999
	(Unaudited)	
ASSETS		
Current assets:		
Cash and cash equivalents	\$ 41,097	\$ 35,714
Short-term investments	6,461	28, 132
Trade accounts receivable, net	61,908	36, 857
Inventories	45,210	27,650
Deferred tax asset		
	5,371	4,119
Other current assets	4,769	3,378
Total current assets	164,816	135,850
Property, plant and equipment, net	34,417	32,826
Goodwill and other intangible assets, net	38,737	,
Long-term investments	12,100	1,063
Other assets		4,866
other assets	5,683	4,000
Total assets	\$ 255,753	\$ 174,605
	=======	=======
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current liabilities:		
Short-term borrowings	\$ 17,352	\$ 12,423
Current portion of long-term debt	6,825	7,346
Current portion of capital lease obligations		
	845	1,059
Accounts payable	16,398	7,683
Accrued compensation	11,294	9,202
Other accrued expenses	10,816	6,314
Income taxes payable	1,289	1,385
Distribution Payable	·	3,350
Total current liabilities	64,819	48,762
Long-term debt	3,830	4,340
Long-term portion of capital lease obligations	948	1,322
Deferred tax liability	1,817	522
Other liabilities	468	490
Commitments and contingencies (Note 10)		
Stockholders' equity:		
Preferred Stock, \$0.01 par value, 2,000,000 shares		
authorized; none issued and outstanding		
Common Stock, no par value, 50,000,000 shares authorized;		
25,532,257 and 24,632,849 issued and outstanding at		
September 30, 2000 and December 31, 1999,		
respectively	113	113
Additional paid-in capital	115,098	84,713
Retained earnings	68,152	33,166
Shareholder receivable	(777)	(856)
	` ,	• • •
Accumulated other comprehensive income	1,285	2,033
Total stockholders' equity	183,871	119,169
Total liabilities and stockholders' equity	\$ 255,753	\$ 174,605
	=======	=======

The accompanying notes are an integral part of the consolidated financial statements.

MKS INSTRUMENTS, INC. CONSOLIDATED STATEMENTS OF INCOME (in thousands, except per share data) (Unaudited)

	Three Mon Septem		Nine Mon Septem	ths Ended ber 30
	2000	1999	2000	1999
Net sales Cost of sales	\$ 87,636 47,050	\$ 50,621 28,876	\$ 230,893 124,262	\$ 132,740 76,983
Gross profit	40,586		106,631 16,115	
Income from operations Interest expense Interest income Other income (expense), net	19,420 289 847 	7,999 341 672 681	51,908 1,139 2,538 (209)	17,447 1,025 1,346 849
Income before income taxes			53,098 20,045 	18,617 5,645 (3,770)
Net income	\$ 12,436 ======	\$ 6,037 ======	\$ 33,053 ======	\$ 16,742 ======
Historical net income per share: Basic	\$ 0.49	\$ 0.25	\$ 1.32 =======	\$ 0.75
Diluted	\$ 0.47	\$ 0.24 ======	\$ 1.26 ======	\$ 0.72 ======
Historical weighted average common shares outstanding: Basic Diluted	25,310 ====== 26,371	24,458 ======= 25,628	25,048 ====== 26,262	22,193 ======= 23,327
Pro forma data: Historical income before income taxes Pro forma provision for income taxes assuming C corporation tax	=======	\$ 9,011 3,334	=======	\$ 18,617 6,984
Pro forma net income		\$ 5,677		\$ 11,633
Pro forma net income per share: Basic		\$ 0.23 =======		\$ 0.52
Diluted		\$ 0.22 ======		\$ 0.50 ======
Pro forma weighted average common shares outstanding: Basic		24,458		22,193
Diluted		25,558 ======		23,133 ======

The accompanying notes are an integral part of the consolidated financial statements.

MKS INSTRUMENTS, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (Unaudited)

	Nine Months Ended September 30,	
	2000	1999
Cash flows from operating activities:		
Net income	\$ 33,053	\$ 16,742
Depreciation and amortization	6,934 61 (972)	4,632 (184) (3,770) (282)
Purchase of in-process technology	310	
Other	129 	357 (78)
Increase in trade accounts receivable	(21,657) (13,907) (1,135)	(12,038) (1,093) (1,913)
liabilities Increase in accounts payable	10,203 6,237	4,592 3,991
Net cash provided by operating activities	19,256	10,956
Cash flows from investing activities: Proceeds from sales of (purchases of) investments Purchases of property, plant and equipment	9,663 (6,119)	(34,562) (3,891)
Proceeds from sales of property, plant & equipment Purchases of companies, net of cash acquired	15 (17,539)	262
Increase in other assets	(582)	(707) 78
Net cash used in investing activities	(14,562)	(38,820)
Cash flows from financing activities: Proceeds from short-term borrowings Payments on short-term borrowings Principal payments on long-term debt Proceeds from exercise of stock options Proceeds from issuance of common stock, net of issuance	17,299 (11,759) (4,777) 2,545	6,692 (6,179) (1,534) 37
costs Cash distributions to stockholders Principal payments under capital lease obligations	(1,417) (839)	82,062 (40,000) (768)
Net cash provided by financing activities	1,052	40,310
Effect of exchange rate changes on cash and cash equivalents	(363)	150
Increase in cash and cash equivalents	5,383 35,714	12,596 11,188
Cash and cash equivalents at end of period	\$ 41,097 ======	\$ 23,784 ======
Supplemental disclosure of cash flow information: Cash paid during the period for: Interest		
Interest	\$ 929 ======	\$ 896 ======
Income taxes	\$ 16,124 ======	\$ 6,394 ======
Noncash transactions during the period: Assets acquired under capital leases	\$ ======	\$ 237 ======
Stock issued in acquisition of Compact Instrument	\$ 8,433 ======	\$
Debt issued in acquisition of Telvac Engineering, Ltd	\$ 752 ======	====== \$ =======
Stock issued in acquisition of Spectra International, LLC	\$ 6,452 ======	\$ ======

Stock issued in acquisition of D.I.P., Inc.

\$ 6,826 \$ ---=======

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The accompanying notes are an integral part of the consolidated financial statements.

1) BASIS OF PRESENTATION

The interim financial data as of September 30, 2000 and for the three and nine months ended September 30, 2000 and 1999 is unaudited; however, in the opinion of MKS Instruments, Inc. ("MKS" or the "Company"), the interim data includes all adjustments, consisting only of normal recurring adjustments, necessary for a fair presentation of the results for the interim periods. The unaudited financial statements presented herein have been prepared in accordance with the instructions to Form 10-Q and do not include all the information and note disclosures required by generally accepted accounting principles. The financial statements should be read in conjunction with the December 31, 1999 audited financial statements and notes thereto included in the Company's Annual Report on Form 10-K filed with the Securities and Exchange Commission on March 30, 2000.

2) USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

3) NEW ACCOUNTING PRONOUNCEMENTS

In December 1999, the Securities and Exchange Commission issued Staff Accounting Bulletin No. 101 ("SAB 101"), "Revenue Recognition". SAB 101 summarizes the staff's view in applying generally accepted accounting principles to revenue recognition. The application of the guidance in SAB 101 will be required in the Company's fourth quarter of the fiscal year 2000. The effect of applying this guidance, if any, will be reported as a cumulative effect adjustment resulting from a change in accounting principle. The Company is currently in the process of evaluating the impact that SAB 101 will have on its financial position and results of operations.

4) CASH AND CASH EQUIVALENTS AND INVESTMENTS Cash equivalents consist of the following:

	September 30, 2000	December 31, 1999
Cash and Money Market Instruments	\$ 22,877	\$ 22,156
Commercial Paper		5,558
Federal Government and Government		
Agency Obligations	12,720	6,000
Corporate Obligations	5,500	2,000
	\$ 41,097	\$ 35,714
	=======	=======

Short-term available-for-sale investments maturing within one year consist of the following:

	September 30, 2000	December 31, 1999
Federal Government and Government Agency Obligations Corporate Obligations Commercial Paper Equity Securities	\$ 4,687 1,000 774 \$ 6,461	\$ 16,245 5,501 4,641 1,745 \$28,132
	======	======

	September 30, 2000	December 31, 1999
Federal Government and Government	\$ 12,100	\$ 1,063
Agency Obligations	======	======

HISTORICAL AND PRO FORMA NET INCOME PER SHARE
Historical net income per share is not meaningful in 1999 because of
the Company's conversion from an S corporation to a C corporation in
April, 1999 upon the closing of its initial public offering. For the
three and nine months ended September 30, 1999, historical net income
has been adjusted for the pro forma provision for income taxes
calculated assuming the Company was subject to income taxation as a C
corporation.

	Three Months Ended September 30, 2000 1999		
	HISTORICAL	PRO FORMA	HISTORICAL
Net income	\$12,436	\$ 5,677	\$ 6,037
share-basic	25,310	24,458	24,458
Employee and director stock options	1,061	1,100	1,170
Shares used in net income per common			
share-diluted	26,371 ======	25,558 ======	25,628 =====
Net income per common share-basic	\$ 0.49 =====	\$ 0.23 =====	\$ 0.25 =====
Net income per common share-diluted	\$ 0.47 =====	\$ 0.22 ======	\$ 0.24 =====

Nine Months Ended September 30,

	2000 1999		
	HISTORICAL	PRO FORMA	HISTORICAL
Net income	\$33,053	\$11,633	\$16,742
share-basic	25,048	22,193	22,193
Employee and director stock options	1,214	940	1,134
Shares used in net income per common	00.000	00.100	00.007
share-diluted	26,262 =====	23,133 ======	23,327 ======
Net income per common share-basic	\$ 1.32	\$ 0.52	\$ 0.75
Net income per common share-diluted	\$ 1.26 ======	\$ 0.50 =====	\$ 0.72 =====

For purposes of computing diluted earnings per share, weighted average common share equivalents do not include stock options with an exercise price greater than the average market price of the common shares during the period. Options to purchase 464,117, 173,571, 0 and 8,000 shares of common stock were outstanding during the three and nine months ended September 30, 2000 and the three and nine months ended September 30, 1999, respectively, but were not included in the calculation of diluted net income per common share because the option price was greater than the average market price of the common shares during the period.

6) INVENTORIES Inventories consist of the following:

	September 30, 2000	December 31, 1999
Raw material Work in process Finished goods	\$ 9,797 13,018 22,395	\$ 6,644 7,026 13,980
	\$45,210 =====	\$27,650 =====

7) STOCKHOLDERS' EQUITY Total comprehensive income was as follows:

	Three Months Ended 2000	September 30, 1999
Net income Other comprehensive income, net of taxes: Changes in value of financial instruments designated as hedges of currency and	\$12,436	\$ 6,037
interest rate exposures Foreign currency translation adjustment	95 (269)	(504) 574
Unrealized gain (loss) on investments	(384)	(59)
Other comprehensive income, net of taxes	(558)	11
Total comprehensive income	\$11,878 ======	\$ 6,048 =====

	Nine Months Ended 2000	d September 30, 1999
Net income Other comprehensive income, net of taxes: Non-recurring deferred tax charge to comprehensive	\$ 33,053	\$ 16,742
income (Note 9)		(660) (16)
as hedges of currency and interest rate exposures Foreign currency translation adjustment Unrealized gain (loss) on investments	408 (563) (594)	(250) (165) 353
Other comprehensive income, net of taxes	(749)	(738)
Total comprehensive income	\$ 32,304 ======	\$ 16,004 ======

8) SEGMENT INFORMATION AND SIGNIFICANT CUSTOMER Segment Information for the three months ended September 30, 2000 and 1999:

		NORTH AMERICA	FAR EAST	EUROPE	TOTAL
Net sales to unaffiliated customers	2000	\$62,535	\$17,719	\$7,382	\$87,636
	1999	35,700	9,873	5,048	50,621
Intersegment net sales	2000	\$17,508	\$292	\$353	\$18,153
	1999	8,693	200	197	9,090
Income from operations	2000	\$16,895	\$1,845	\$680	\$19,420
	1999	6,828	768	403	7,999

Segment Information for the nine months ended September 30, 2000 and 1999:

		NORTH AMERICA	FAR EAST	EUR0PE	TOTAL
Net sales to unaffiliated customers	2000	\$162,812	\$47,839	\$20,242	\$230,893
	1999	92,694	25,620	14,426	132,740
Intersegment net sales	2000	\$47,044	\$941	\$972	\$48,957
	1999	24, 465	527	707	25,699
Income from operations	2000	\$45,465	\$4,215	\$2,228	\$51,908
·	1999	14, 915	1,391	1,141	17,447

The Company had one customer comprising 25% and 25% of net sales for the three months ended September 30, 2000 and 1999, respectively, and 26% and 23% for the nine months ended September 30, 2000 and 1999, respectively.

9) INCOME TAXES

Prior to its initial public offering, the Company was treated as an S corporation for federal income tax purposes. As an S corporation, the Company was not subject to federal, and certain state income taxes. The Company terminated its S corporation status upon the closing of the initial public offering and became subject to taxes at C corporation tax rates. This change in tax status and tax rates resulted in a non-recurring, non-cash deferred tax credit to net income of \$3,770,000 and a deferred tax charge to other comprehensive income of \$660,000 in the nine months ended September 30, 1999.

10) COMMITMENTS AND CONTINGENCIES

Prior to its initial public offering, the Company entered into a Tax Indemnification and S Corporation Distribution Agreement with its then existing stockholders (the "Pre-IPO stockholders"). The agreement includes provisions for the payment, with interest, by the Pre-IPO stockholders or MKS, as the case may be, for the difference between the \$40,000,000 distributed as an estimate of the amount of the accumulated adjustments account as of April 4, 1999, which is the date the Company's S Corporation status was terminated, and the actual amount of the accumulated adjustments account on that day. The actual amount of the accumulated adjustments account was \$41,416,619. Accordingly, the Company made an additional distribution of \$1,416,619, plus interest of \$177,524, to the Pre-IPO stockholders during the three months ended September 30, 2000. The amount of the additional distribution payable had been estimated to be \$3,350,000. This estimated amount was charged directly to retained earnings during 1999 and had no impact on net income or earnings per share. The difference between the actual additional distribution and the estimated additional distribution was credited directly to retained earnings during the three months ended September 30, 2000 and had no impact on net income or earnings per share. The amount of the accumulated adjustments account can be affected by future income tax audits of MKS. If any audit increases or decreases the accumulated adjustments account, MKS or the Pre-IPO stockholders, as the case may be, will also be required to make a payment, with interest, of such difference to the other party. No shareholders, other than the Pre-IPO stockholders, are parties to the Tax Indemnification and S Corporation Distribution Agreement.

11) ACQUISITIONS

On March 10, 2000 the Company acquired Compact Instrument Technology, LLC ("Compact Instrument"), a start-up company with proprietary technology in process monitoring for semiconductor manufacturing and other manufacturing processes. The acquisition has been accounted for by the purchase method of accounting. The purchase price was \$8,700,000 and consisted of \$8,400,000 in MKS common stock and \$300,000 in assumed net liabilities. The purchase price was allocated to the assets acquired based upon their estimated fair values. This allocation resulted in goodwill of \$7,600,000 and acquired technology of \$1,600,000, which are being amortized on a straight-line basis over 5 years and 3 years, respectively.

On May 5, 2000 the Company acquired Telvac Engineering, Ltd., a UK-based, privately held manufacturer of vacuum subsystems. The acquisition has been accounted for by the purchase method of accounting. The purchase price was \$1,600,000, and consisted of \$750,000 in cash, \$750,000 in debt and \$100,000 in other acquisition expenses. The purchase price was allocated to the assets acquired based on their estimated fair values. This allocation resulted in goodwill of \$800,000, which is being amortized on a straight-line basis over 5 years.

On July 21, 2000 the Company acquired Spectra International, LLC, a privately held company with products and technology in process monitoring. The purchase price consisted of \$9,700,000 cash; 183,293 shares of MKS common stock valued at \$6,500,000; fully vested options to purchase 83,675 shares of MKS common stock valued at \$2,400,000, calculated at an exchange ratio of 0.4768 shares of MKS common stock per share of Spectra common stock; and \$400,000 in acquisition costs. The transaction also includes contingent earnout payments of up to an aggregate of \$12,000,000 over 5 years, which will be treated as compensation expense as it is earned. The purchase price was allocated to the assets acquired based on their estimated fair values. Goodwill, acquired technology and other intangible assets are being amortized on a straight-line basis over 5 to 7 years. The allocation of the purchase price is as follows:

Current assets	\$ 5,400
Acquired intangibles	7,900
Acquired technology	3,700
Goodwill	6,100
Other assets	400
Liabilities and debt assumed	
	\$19,000
	======

The intangible assets include approximately \$0.3 million for acquired in-process technology for projects that did not have future alternative uses. This allocation represents the estimated fair value based on risk-adjusted cash flows related to the in-process technology projects. At the date of the acquisition, the development of these projects had not yet reached technological feasibility, and the technology in progress had no alternative future uses. Accordingly, these costs were expensed in the three months ended September 30, 2000.

On September 6, 2000 the Company acquired D.I.P., Inc., a privately held company with products and technology in digital process control. The purchase price was \$6,900,000 cash; 231,392 shares of MKS common stock valued at \$6,800,000; and \$300,000 in acquisition costs. The purchase price was allocated to the assets acquired based on their estimated fair values. Goodwill, acquired technology and other intangibles are being amortized on a straight-line basis over 3 to 5 years. The allocation of the purchase is as follows:

Current assets	\$ 3,000
Acquired intangibles	1,700
Acquired technology	7,200
Goodwill	4,300
Other assets	200
Liabilities assumed	
	\$14,000
	======

The following unaudited pro forma information presents a summary of the historical results of operations of the Company as if the acquisitions had occurred at the beginning of each period.

		Three months ended September 30,		Nine months September	30,	
		2000	1999	2000	1999	
	_					
Net	sales	\$89,814	\$55,470	\$243,412	\$146,670	
Net	income	\$11,741	\$ 4,654	\$ 30,810	\$ 12,971	
		======	======	=======	=======	
Net	income per share:					
	Basic	\$ 0.46	\$ 0.19	\$ 1.21	\$ 0.57	
		======	======	=======	=======	
	Diluted	\$ 0.44	\$ 0.18	\$ 1.16	\$ 0.54	
		======	======	=======	=======	

These unaudited pro forma results have been prepared for comparative purposes only and do not purport to be indicative of the results of operations which actually would have resulted had the acquisitions occurred at the beginning of the period, or which may result in the future.

12) SUBSEQUENT EVENT

On October 2, 2000 the Company entered into a definitive merger agreement to acquire Applied Science and Technology, Inc. (ASTeX), a Wilmington, Massachusetts based company that designs, develops, and manufactures precision reactive gas solutions.

Under the terms of the agreement, each outstanding share of ASTEX common stock will be exchanged for 0.7669 newly issued shares of common stock of MKS. This would result in the issuance of approximately 11.2 million shares of common stock of MKS, representing 30% of MKS's then outstanding shares. The merger is subject to the approval of both MKS and ASTEX stockholders, regulatory approval and other customary closing conditions.

ITEM 2.

MKS INSTRUMENTS, INC. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This Quarterly Report on Form 10-Q contains a number of statements, including, without limitation, statements relating to MKS's beliefs, expectations and plans which are forward-looking statements, as are statements that certain actions, conditions or circumstances will continue. Such statements are based upon management's current expectations and are subject to a number of factors and uncertainties. Information contained in these forward-looking statements is inherently uncertain and actual performance and results may differ materially due to many important factors. See "Factors That May Affect Future Operating Results" for factors that could cause actual results to differ materially from any forward-looking statements made by MKS. The terms "MKS", "we", "us" and "our" refer to MKS Instruments, Inc.

MKS develops, manufactures and supplies instruments, components and integrated subsystems used to measure, control and analyze gases in semiconductor manufacturing and similar industrial manufacturing processes. We sold products to over 4,000 customers in 1999. We estimate that approximately 66% of our net sales during 1999 and 76% of our net sales in the first nine months of 2000 were to semiconductor capital equipment manufacturers and semiconductor device manufacturers. The following table sets forth for the periods indicated the percentage of total net sales of certain line items included in MKS's consolidated statement of income data.

	Three Months Ended September 30,		Nine Months Ended September 30,	
	2000	1999	2000	1999
Net sales Cost of sales	100.0% 53.7	100.0% 57.0	100.0% 53.8	100.0% 58.0
0000 01 04200 11111111111111111111111111				
Gross profit Research and development Selling, general and administrative Amortization of goodwill and other intangible	46.3 6.8 15.3	43.0 6.9 20.3	46.2 7.0 15.7	42.0 7.4 21.5
assets Purchase of in-process technology	1.6 0.4		0.9 0.1	
Income from operations	22.2 0.6 	15.8 0.7 1.3	22.5 0.6 (0.1)	13.1 0.3 0.6
Income before income taxes	22.8 8.6	17.8 5.9	23.0 8.7	14.0 4.3 (2.9)
Net income	14.2% =====	11.9% =====	14.3%	12.6% =====
Pro forma data for 1999: Historical income before income taxes Pro forma provision for income taxes		17.8% 6.6		14.0% 5.2
Pro forma net income		11.2% =====		8.8% =====

Results of Operations

Net Sales. Net sales increased 73.1% to \$87.6 million for the three months ended September 30, 2000 from \$50.6 million for the three months ended September 30, 1999. International net sales were approximately \$25.1 million for the three months ended September 30, 2000 or 28.6% of net sales and \$14.9 million for the three months ended September 30, 1999 or 29.5% of net sales. Net sales increased 73.9% to \$230.9 million for the nine months ended September 30, 2000 from \$132.7 million in the same period of 1999. International net sales were approximately \$68.1 million for the nine months ended September 30, 2000 or 29.5% of net sales

and \$40.0 million for the nine months ended September 30, 1999 or 30.2% of net sales. The increase in net sales were due to increased worldwide sales volume of MKS's existing products which resulted primarily from increased sales to the Company's semiconductor capital equipment manufacturer and semiconductor device manufacturer customers.

Gross Profit. Gross profit as a percentage of net sales increased to 46.3% for the three months ended September 30, 2000 from 43.0% for the three months ended September 30, 1999. Gross profit as a percentage of net sales increased to 46.2% for the nine months ended September 30, 2000 from 42.0% for the same period of 1999. The increases were primarily due to fuller utilization of existing manufacturing capacity as a result of increased net sales and other manufacturing efficiencies.

Research and Development. Research and development expense increased 71.4% to \$6.0 million or 6.8% of net sales for the three months ended September 30, 2000 from \$3.5 million or 6.9% of net sales for the three months ended September 30, 1999 due primarily to increased spending of \$1.1 million for compensation and increased spending of \$0.9 million for development materials related to projects in process. Research and development expense increased 65.2% to \$16.1 million for the nine months ended September 30, 2000 from \$9.8 million for the same period of 1999 due to increased compensation and increased spending for development materials related to projects in process.

Selling, General and Administrative. Selling, general and administrative expenses increased 31.0% to \$13.4 million or 15.3% of net sales for the three months ended September 30, 2000 from \$10.3 million or 20.3% of net sales for the three months ended September 30, 1999. The increase was due primarily to increased compensation expense of \$1.2 million, earnout payments of \$0.5 million related to the acquisition of Spectra International, LLC, increased professional fees of \$0.4 million, and other general and administrative expenses. Selling, general and administrative expenses increased 27.1% to \$36.3 million for the nine months ended September 30, 2000 from \$28.6 million for the same period of 1999 due primarily to increased compensation expense of \$3.5 million, earnout payments of \$0.5 million related to the acquisition of Spectra International, LLC, increased professional fees of \$1.0 million and other general and administrative expenses.

Intangibles Amortization. Amortization of goodwill and other intangible assets of \$1.4 million and \$2.0 million for the three and nine months ended September 30, 2000, respectively, represents the amortization of goodwill and other intangibles resulting from the acquisitions completed by MKS during the year.

Purchase of In-process Technology. In July, 2000 the Company acquired Spectra International, LLC in a transaction accounted for as a purchase. The purchase price was allocated to the assets acquired, including intangible assets, based on their estimated fair values. The intangible assets include approximately \$0.3 million for acquired in-process technology for projects that did not have future alternative uses. This allocation represents the estimated fair value based on risk-adjusted cash flows related to the in-process technology projects. At the date of the acquisition, the development of these projects had not yet reached technological feasibility, and the technology in progress had no alternative future uses. Accordingly, these costs were expensed in the three months ended September 30, 2000.

Interest Income (Expense), Net. During the three and nine months ended September 30, 2000 and the three and nine months ended September 30, 1999, the Company generated net interest income of \$0.6 million, \$1.4 million, \$0.3 million and \$0.3 million, respectively, primarily from the invested net proceeds of our initial public offering, offset by interest expense on outstanding debt.

Other Income (Expense), Net. Other expense of \$0.2 million in the nine months ended September 30, 2000 represents expenses related to the preparation of the registration statement for the Company's follow-on public stock offering. The Company decided not to proceed with the follow-on offering, and has converted the registration statement to a shelf registration statement. Other income of \$0.7 million in the three months ended September 30, 1999 represents a distribution from one of MKS's mutual insurance carriers upon the initial

public offering of the insurance carrier. Other income of \$0.8 million in the nine months ended September 30, 1999 also includes this distribution and gains recorded from foreign exchange contracts which did not qualify for hedge accounting. Effective April 1, 1999 MKS adopted Statement of Financial Accounting Standards (SFAS) No. 133, "Accounting for Derivative Instruments and Hedging Activities." SFAS No. 133 requires that all derivative instruments be recorded on the balance sheet at their fair value. Changes in the fair value of derivatives are recorded each period in current earnings or other comprehensive income, depending on whether a derivative is designated as part of a hedge transaction and, if it is, the type of hedge transaction. The adoption of SFAS No. 133 did not have a material impact on our financial position or results of operations. The derivative instruments currently held by us which have been designated as hedges, including forward exchange contracts, local currency purchased options, and an interest rate swap, qualify for hedge accounting under SFAS No. 133, and changes in their fair value will be recorded as a component of other comprehensive income until the hedged transaction occurs.

Provision for Income Taxes. Prior to the closing of its initial public offering in April, 1999 MKS was treated as an S corporation for tax purposes. As an S corporation, MKS was not subject to federal, and certain state, income taxes. Upon the closing of our initial public offering on April 5, 1999, our status as an S corporation was terminated and we became subject to taxes as a C corporation. The pro forma provision for income taxes in 1999 reflects the estimated tax expense MKS would have incurred had it been subject to federal and state income taxes as a C corporation.

LIQUIDITY AND CAPITAL RESOURCES

MKS has financed its operations and capital requirements through a combination of cash provided by operations, long-term real estate financing, capital lease financing and short-term lines of credit.

Operations provided cash of \$19.3 million for the nine months ended September 30, 2000 primarily impacted by net income, depreciation and changes in the levels of accounts payable, accrued expenses, inventories and accounts receivable. Investing activities utilized cash of \$14.6 million for the nine months ended September 30, 2000 primarily from the purchases of Telvac Engineering, Ltd., Spectra International, LLC and D.I.P., Inc. and the purchases of property and equipment, offset by proceeds from selling short-term investments. Financing activities provided cash of \$1.1 million primarily from net short-term borrowings and proceeds from employees exercising stock options offset by payments on long-term debt.

Working capital was \$100.0 million as of September 30, 2000, an increase of \$12.9 million from December 31, 1999. MKS has a combined \$30.0 million line of credit with two banks, expiring December 31, 2000, all of which is available.

Prior to our initial public offering, we entered into a Tax Indemnification and S Corporation Distribution Agreement with our then existing stockholders. The agreement includes provisions for the payment, with interest, by those stockholders or MKS, as the case may be, for the difference between the \$40 million distributed as an estimate of the amount of the accumulated adjustments account as of April 4, 1999, which is the date our S corporation status was terminated, and the actual amount of the accumulated adjustments account on that day. The actual amount of the accumulated adjustments account was \$41,416,619. Accordingly, the Company made an additional distribution of \$1,416,619, plus interest of \$177,524, to those stockholders during the three months ended September 30, 2000. The amount of the additional distribution payable had been estimated to be \$3,350,000. This estimated amount was charged directly to retained earnings during 1999 and had no impact on net income or earnings per share. The difference between the actual additional distribution and the estimated additional distribution was credited directly to retained earnings during the three months ended September 30, 2000 and had no impact on net income or earnings per share. The amount of the accumulated adjustments account can be affected by future income tax audits of MKS. If any audit increases or

decreases the accumulated adjustments account, MKS or the then existing stockholders, as the case may be, will also be required to make a payment, with interest, of such difference to the other party. No stockholders, other than the then existing stockholders, are parties to the Tax Indemnification and S Corporation Distribution Agreement.

MKS believes that the net proceeds from its initial public offering, together with the cash anticipated to be generated from operations and funds available from existing credit facilities, will be sufficient to satisfy its estimated working capital and planned capital expenditure requirements through at least the next 24 months.

RECENTLY ISSUED ACCOUNTING PRONOUNCEMENTS

See Note 3 of Notes to Consolidated Financial Statements for a discussion of the impact of recently issued accounting pronouncements.

FACTORS THAT MAY AFFECT FUTURE OPERATING RESULTS

Cyclicality of the Semiconductor Industry

We estimate that approximately 66% of our sales during 1999 and 76% of our sales in the first nine months of 2000 were to semiconductor capital equipment manufacturers and semiconductor device manufacturers, and we expect that sales to such customers will continue to account for a substantial majority of our sales. Our business depends upon the capital expenditures of semiconductor device manufacturers, which in turn depend upon the demand for semiconductors. Periodic reductions in demand for the products manufactured by semiconductor capital equipment manufacturers and semiconductor device manufacturers may adversely affect our business, financial condition and results of operations. Historically, the semiconductor market has been highly cyclical and has experienced periods of overcapacity, resulting in significantly reduced demand for capital equipment. For example, in 1996 and 1998, the semiconductor capital equipment industry experienced significant declines, which caused a number of our customers to reduce their orders. We cannot be certain that semiconductor downturns will not recur. A decline in the level of orders as a result of any future downturn or slowdown in the semiconductor capital equipment industry could have a material adverse effect on our business, financial condition and results of operations.

Fluctuations in Operating Results

A substantial portion of our shipments occur shortly after an order is received and therefore we operate with a low level of backlog. As a consequence of the just-in-time nature of shipments and the low level of backlog, a decrease in demand for our products from one or more customers could occur with limited advance notice and could have a material adverse effect on our results of operations in any particular period.

A significant percentage of our expenses are relatively fixed and based in part on expectations of future net sales. The inability to adjust spending quickly enough to compensate for any shortfall would magnify the adverse impact of a shortfall in net sales on our results of operations. Factors that could cause fluctuations in our net sales include:

- the timing of the receipt of orders from major customers;
- shipment delays;
- disruption in sources of supply;
- seasonal variations of capital spending by customers;
- production capacity constraints; and
- specific features requested by customers.

For example, we were in the process of increasing our production capacity when the semiconductor capital equipment market began to experience a significant downturn in 1996. This downturn had a material adverse effect on our operating results in the second half of 1996 and the first half of 1997. After an increase in business in the latter half of 1997, the market experienced another downturn in 1998, which had a material adverse effect on our 1998 and first quarter 1999 operating results. As a result of the factors discussed above, it is likely that we will in the future experience quarterly or annual fluctuations and that, in one or more future quarters, our operating results will fall below the expectations of public market analysts or investors. In any such event, the price of our common stock could decline significantly.

Customer Concentration

Our five largest customers accounted for approximately 43% of our net sales for the first nine months of 2000, 33% of our net sales in 1999 and 24% of our net sales in 1998. The loss of a major customer or any reduction in orders by these customers, including reductions due to market or competitive conditions, would likely have a material adverse effect on our business, financial condition and results of operations. During the first nine months of 2000 and during 1999, one customer, Applied Materials, accounted for approximately 26% and 22%, respectively, of our net sales. While we have entered into a purchase contract with Applied Materials that expires in December 2000 unless it is extended by mutual agreement, none of our significant customers, including Applied Materials, has entered into an agreement requiring it to purchase any minimum quantity of our products. The demand for our products from our semiconductor capital equipment customers depends in part on orders received by them from their semiconductor device manufacturer customers.

Attempts to lessen the adverse effect of any loss or reduction through the rapid addition of new customers could be difficult because prospective customers typically require lengthy qualification periods prior to placing volume orders with a new supplier. Our future success will continue to depend upon:

- our ability to maintain relationships with existing key customers;
- our ability to attract new customers; and
- the success of our customers in creating demand for their capital equipment products which incorporate our products.

Competition

The markets for our products are highly competitive. Our competitive success often depends upon factors outside of our control. For example, in some cases, particularly with respect to mass flow controllers, semiconductor device manufacturers may direct semiconductor capital equipment manufacturers to use a specified supplier's product in their equipment. Accordingly, for such products, our success will depend in part on our ability to have semiconductor device manufacturers specify that our products be used at their semiconductor fabrication facilities. In addition, we may encounter difficulties in changing established relationships of competitors that already have a large installed base of products within such semiconductor fabrication facilities.

Technological Changes

New products designed by semiconductor capital equipment manufacturers typically have a lifespan of five to ten years. Our success depends on our products being designed into new generations of equipment for the semiconductor industry. We must develop products that are technologically current so that they are positioned to be chosen for use in each successive new generation of semiconductor capital equipment. If our products are not chosen by our customers, our net sales may be reduced during the lifespan of our customers' products.

Expansion of Manufacturing Capacity

Our ability to increase sales of certain products depends in part upon our ability to expand our manufacturing capacity for such products in a timely manner. If we are unable to expand our manufacturing capacity on a timely basis or to manage such expansion effectively, our customers could implement our competitor's products and, as a result, our market share could be reduced. Because the semiconductor industry is subject to rapid demand shifts which are difficult to foresee, we may not be able to increase capacity quickly

enough to respond to a rapid increase in demand in the semiconductor industry. Additionally, capacity expansion could increase our fixed operating expenses and if sales levels do not increase to offset the additional expense levels associated with any such expansion, our business, financial condition and results of operations could be materially adversely affected.

International Operations and Sales

International sales, which include sales by our foreign subsidiaries, but exclude direct export sales (which were less than 10% of our total net sales), accounted for approximately 29% of net sales for the first nine months of 2000, 31% of net sales in 1999 and 32% of net sales in 1998. We anticipate that international sales will continue to account for a significant portion of our net sales. In addition, certain of our key domestic customers derive a significant portion of their revenues from sales in international markets. Therefore, our sales and results of operations could be adversely affected by economic slowdowns and other risks associated with international sales.

Currency Exchange Rate Fluctuations

Currency exchange rate fluctuations could have an adverse effect on our net sales and results of operations and we could experience losses with respect to our hedging activities. Unfavorable currency fluctuations could require us to increase prices to foreign customers which could result in lower net sales by us to such customers. Alternatively, if we do not adjust the prices for our products in response to unfavorable currency fluctuations, our results of operations could be adversely affected. In addition, sales made by our foreign subsidiaries are denominated in the currency of the country in which these products are sold and the currency we receive in payment for such sales could be less valuable at the time of receipt as a result of exchange rate fluctuations. We enter into forward exchange contracts and local currency purchased options to reduce currency exposure arising from intercompany sales of inventory. However, we cannot be certain that our efforts will be adequate to protect us against significant currency fluctuations or that such efforts will not expose us to additional exchange rate risks.

Need to Retain and Attract Key Employees

Our success depends to a large extent upon the efforts and abilities of a number of key employees and officers, particularly those with expertise in the semiconductor manufacturing and similar industrial manufacturing industries. The loss of key employees or officers could have a material adverse effect on our business, financial condition and results of operations. We believe that our future success will depend in part on our ability to attract and retain highly skilled technical, financial, managerial and marketing personnel. Competition for such personnel is intense, and we cannot be certain that we will be successful in attracting and retaining such personnel.

Intellectual Property Matters

Although we seek to protect our intellectual property rights through patents, copyrights, trade secrets and other measures, we cannot be certain that:

- we will be able to protect our technology adequately;
- competitors will not be able to develop similar technology independently;
- any of our pending patent applications will be issued;
- intellectual property laws will protect our intellectual property rights; or

third parties will not assert that our products infringe patent, copyright or trade secrets of such parties.

Litigation may be necessary in order to enforce our patents, copyrights or other intellectual property rights, to protect our trade secrets, to determine the validity and scope of the proprietary rights of others or to defend against claims of infringement. Such litigation could result in substantial costs and diversion of resources and could have a material adverse effect on our business, financial condition and results of operations.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Information concerning market risk is contained in the annual Management's Discussion and Analysis of Financial Condition and Results of Operations in MKS's Annual Report on Form 10-K for the year ended December 31, 1999, which was filed with the Securities and Exchange Commission on March 30, 2000. There were no material changes in MKS's exposure to market risk from December 31, 1999.

PART II OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

On October 3, 2000, a purported class action lawsuit, Landau v. Applied Science & Technology, Inc. et al (number 18384NC), was filed by an ASTEX stockholder against ASTEX, each ASTEX director and MKS. The lawsuit alleges that the defendants breached their fiduciary duties to ASTEX's stockholders in connection with the merger, including a claim that the price offered by MKS for the ASTEX common stock in the merger is inadequate. The lawsuit was filed in the Chancery Court of the State of Delaware in and for New Castle County and seeks injunctive relief and unspecified monetary damages. ASTEX and MKS believe that the suit is without merit and intend to vigorously defend against the claims; however, MKS can give no assurances as to the ultimate outcome of the suit.

ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS

(c) Recent sales of Unregistered Securities

On March 10, 2000 MKS issued 137,130 shares of its common stock to the former stockholders of Compact Instrument in connection with its acquisition of Compact Instrument. The shares of common stock were exempt from registration under Section 4(2) of the Securities Act of 1933, as amended, because there was no public offering of the common stock issued. No underwriters were involved in the sale of these securities.

On July 21, 2000 MKS issued 183,293 shares of its common stock to the former stockholders of Spectra International in connection with its acquisition of Spectra International. The shares of common stock were exempt from registration under Section 4(2) of the Securities Act of 1933, as amended, because there was no public offering of the common stock issued. No underwriters were involved in the sale of these securities.

On September 6, 2000 MKS issued 231,392 shares of its common stock to the former stockholders of D.I.P. in connection with its acquisition of D.I.P. The shares of common stock were exempt from registration under Section 4(2) of the Securities Act of 1933, as amended, because there was no public offering of the common stock issued. No underwriters were involved in the sale of these securities.

(d) Use of Proceeds from Sales of Registered Securities. The Company has previously provided information on Form 10-Q for the period ended March 31, 1999 relating to the securities sold by the Company pursuant to the Registration Statement on Form S-1 (Reg. No. 333-71363) that was declared effective by the Securities and Exchange Commission on March 29, 1999. During the three months ended September 30, 2000, the Company used approximately \$8,800,000 of the net proceeds from the securities sold to acquire other businesses. There has been no other change to the information previously provided.

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None.

ITEM 5. OTHER INFORMATION

None.

ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K

(a) Exhibits

Ex. No. Description

- 3.1(1) Restated Articles of Organization
- 3.2(2) Amended and Restated By-Laws
- 4.1(2) Specimen certificate representing the common stock
- 4.2(1) Stockholder Agreement, dated as of October 2, 2000 among the Registrant, Richard Post and John M. Tarrh
- 10.28(1) Employment Agreement dated as of March 10, 2000 between the Registrant and Donald Smith
- 10.29(1) Employment Agreement dated October 18, 2000 between the Registrant and F. Thomas McNabb
- 10.30(1) Lease dated as of August 9, 2000 between Aspen Industrial Partnership, LLP and the Registrant
- 10.31(1) Letter Agreement dated as of October 13, 2000 by and between the Registrant and Applied Materials, Inc. amending Comprehensive Supplier Agreement #982812 dated October 23, 1998
- 10.32(1) First Amendment dated as of September 1, 2000 to First Amended and Restated Loan Agreement dated as of January 1, 2000 among BankBoston, N.A., The Chase Manhattan Bank and the Registrant
- 10.35(1) Sixth Amendment dated as of September 1, 2000 to Loan Agreement dated as of October 31, 1995 between The First National Bank of Boston and the Registrant
- 10.36(1) Eleventh Amendment dated as of September 1, 2000 to Loan Agreement dated as of November 1, 1993 between The First National Bank of Boston and the Registrant
- 27 Financial Data Schedule

(1) Incorporated by reference to the Registration Statement on Form S-4 originally filed with the Securities and Exchange Commission on November 13, 2000.

(2) Incorporated by reference to the Registration Statement on Form S-1 (file No. 333-71363) originally filed with the Securities and Exchange Commission on January 28, 1999, as amended. The Company filed a report on Form 8-K with the Securities and Exchange Commission on October 11, 2000.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

MKS INSTRUMENTS, INC.

November 10, 2000

By: /s/ Ronald C. Weigner

Ronald C. Weigner Vice President and Chief Financial Officer (Principal Financial Officer)

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